



# OPERATING UPDATE

QUARTER ENDED 31 MARCH 2021

**Johannesburg, 6 May 2021:** Sibanye Stillwater Limited (Sibanye-Stillwater or the Group) (JSE: SSW & NYSE: SBSW - <https://www.commodity-tv.com/ondemand/companies/profil/sibanye-stillwater-ltd/>) is pleased to provide an operating update for the quarter ended 31 March 2021 (Q1 2021). Financial results are only provided on a six-monthly basis.

## SALIENT FEATURES - QUARTER ENDED 31 MARCH 2021 (Q1 2021) COMPARED TO QUARTER ENDED 31 MARCH 2020 (Q1 2020)

- Record quarterly financial performance - 78% increase in adjusted EBITDA<sup>3</sup> to R19.8 billion (US\$1.3 billion)
- Solid operational results from all segments – pre-COVID (Q1 2020) production levels exceeded
  - 9% increase from the US PGM operations to 154,350 2E oz
  - 6% increase from the SA PGM operations to 444,609 4E oz
  - 5% increase from the SA gold operations to 249,392 oz (7,757kg)
- Precious metals fundamentals remain positive with prices well supported
- Robust Group financial position - well positioned for continued delivery of value

US dollar Quarter ended			SA rand Quarter ended		
Mar 2020	Dec 2020	Mar 2021	KEY STATISTICS		
<b>UNITED STATES (US) OPERATIONS</b>					
<b>PGM operations<sup>1,2</sup></b>					
141,585	157,492	<b>154,350</b> oz	2E PGM production <sup>2</sup>	kg	<b>4,801</b>
221,798	240,037	<b>195,474</b> oz	PGM recycling <sup>1</sup>	kg	<b>6,080</b>
2,053	2,033	<b>2,128</b> US\$/2Eoz	Average basket price	R/2Eoz	<b>31,835</b>
133.8	246.9	<b>220.1</b> US\$m	Adjusted EBITDA <sup>3</sup>	Rm	<b>3,292.6</b>
30	30	<b>23</b> %	Adjusted EBITDA margin <sup>3</sup>	%	<b>23</b>
894	891	<b>920</b> US\$/2Eoz	All-in sustaining cost <sup>4</sup>	R/2Eoz	<b>13,763</b>
<b>SOUTHERN AFRICA (SA) OPERATIONS</b>					
<b>PGM operations<sup>2</sup></b>					
418,072	490,964	<b>444,609</b> oz	4E PGM production <sup>2</sup>	kg	<b>13,829</b>
2,158	2,582	<b>3,524</b> US\$/4Eoz	Average basket price	R/4Eoz	<b>52,722</b>
523.0	687.8	<b>1,021.4</b> US\$m	Adjusted EBITDA <sup>3</sup>	Rm	<b>15,280.3</b>
51	62	<b>66</b> %	Adjusted EBITDA margin <sup>3</sup>	%	<b>66</b>
1,089	1,160	<b>1,322</b> US\$/4Eoz	All-in sustaining cost <sup>4</sup>	R/4Eoz	<b>19,771</b>
<b>Gold operations</b>					
238,076	290,000	<b>249,392</b> oz	Gold production	kg	<b>7,757</b>
1,608	1,858	<b>1,782</b> US\$/oz	Average gold price	R/kg	<b>857,126</b>
73.2	183.8	<b>92.0</b> US\$m	Adjusted EBITDA <sup>3</sup>	Rm	<b>1,375.8</b>
19	34	<b>21</b> %	Adjusted EBITDA margin <sup>3</sup>	%	<b>21</b>
1,500	1,382	<b>1,606</b> US\$/oz	All-in sustaining cost <sup>4</sup>	R/kg	<b>772,572</b>
<b>GROUP</b>					
723.8	1,106.9	<b>1,325.3</b> US\$m	Adjusted EBITDA <sup>3</sup>	Rm	<b>19,826.1</b>
15.38	15.61	<b>14.96</b> R/US\$	Average exchange rate using daily closing rate		

<sup>1</sup> The US PGM operations' underground production is converted to metric tonnes and kilograms, and performance is translated to SA rand (rand). In addition to the US PGM operations' underground production, the operation treats recycling material which is excluded from the 2E PGM production, average basket price and All-in sustaining cost statistics shown. PGM recycling represents palladium, platinum, and rhodium ounces fed to the furnace

<sup>2</sup> Platinum Group Metals (PGM) production in the SA operations is principally platinum, palladium, rhodium and gold, referred to as 4E (3PGM+Au), and in the US operations is principally platinum and palladium, referred to as 2E (2PGM)

<sup>3</sup> The Group reports adjusted earnings before interest, taxes, depreciation and amortisation (EBITDA) based on the formula included in the revolving credit facility agreements for compliance with the debt covenant formula. Adjusted EBITDA may not be comparable to similarly titled measures of other companies. Adjusted EBITDA is not a measure of performance under IFRS and should be considered in addition to and not as a substitute for other measures of financial performance and liquidity. For a reconciliation of profit (loss) before royalties and tax to adjusted EBITDA see "Adjusted EBITDA reconciliation – Quarters". Adjusted EBITDA margin is calculated by dividing adjusted EBITDA by revenue

<sup>4</sup> See "Salient features and cost benchmarks – Quarters" for the definition of All-in sustaining cost (AISC)

Stock data for the quarter ended 31 March 2021		JSE Limited - (SSW)	
Number of shares in issue		Price range per ordinary share (high/low)	R55.21 to R74.67
- at 31 March 2021	2,954,975,358	Average daily volume	17,440,514
- weighted average	2,936,651,523	<b>NYSE - (SBSW); one ADR represents four ordinary shares</b>	
Free Float	99%	Price range per ADR (high/low)	US\$14.30 to US\$20.04
Bloomberg/Reuters	SSWSJ/SSWJ.J	Average daily volume	2,977,873

The start to the year has been extremely positive, with the operational momentum from Q4 2020 (following normalisation of the operations post COVID-19 disruptions), carrying through into 2021. Despite ongoing adherence to COVID-19 protocols - with the South African (SA) operations in particular having to manage the health and safety challenges associated with the second wave of COVID-19 infections which affected the country in January 2021 - the SA gold, SA PGM and US PGM segments, all reported higher production year-on-year<sup>#</sup>.

This positive operational performance underpinned a record quarterly financial performance, with Group adjusted EBITDA of R19,826 million (US\$1,325 million) for Q1 2021 78% higher than adjusted EBITDA for Q1 2020 of R11,132 million (US\$724 million), which was then a record quarter for the Group. The SA PGM operations in particular benefited from a strong operational performance and sharply higher PGM prices, delivering a 90% increase in adjusted EBITDA to R15,280 million (US\$1,021 million) from R8,043 million (US\$523 million) for Q1 2020.

Notably, adjusted EBITDA generated by the SA PGM operations for this quarter, is higher than the total acquisition costs of these operations, emphasising the significant return on investment already delivered and the future windfalls stakeholders can continue to expect. With the 4E PGM basket having increased further during Q2 2021, the outlook for the year is very promising.

Precious metals prices remained strong during Q1 2021, with palladium and rhodium prices again reaching record levels, supported by ongoing supply disruptions and strong physical demand. For the US PGM operations, the 2E PGM basket price averaged US\$2,128/2Eoz for Q1 2021, 4% higher than for Q1 2020, with the 4E PGM basket for the SA PGM operations 59% higher year-on-year at R52,722/4Eoz (US\$3,524/4Eoz) and the average rand gold price, 8% higher at R857,126/kg (US\$1,782/oz).

PGM prices have risen further in Q2 2021 to date, with the gold price remaining firm. PGM markets remain tight with the fundamental outlook for these metals positive. In the medium term, the roll out of COVID-19 vaccines across the globe continues and stimulus measures drive global economic recovery. Longer term our PGMs and green metals are expected to continue to play a critical role as global sentiment shifts towards a more environmentally conscious future.

As a consequence of our rapid growth in the PGM industry along with the significant outperformance of PGM prices relative to most commodities in recent years, the PGM operations' contribution to the Group's financial performance is predominant. We therefore continue to seek more balance in our portfolio by advancing our green metals strategy, with our first investment into the Keliber lithium project in Finland in March 2021, and through our stated intent to grow our gold portfolio internationally. Re-balancing our investment portfolio should ensure greater earnings consistency through the cycle and create a larger, more stable investment proposition, which will be relevant to a broader and deeper pool of investors.

The Group achieved full financial deleveraging and resumed industry leading dividends during 2020. Given a stable operational outlook and favourable precious metals fundamentals, the outlook for 2021 and beyond is expected to be positive. The enlarged Group is now in a robust financial position and well positioned to continue delivering superior financial returns through the implementation of our capital allocation strategy.

It has been pleasing to see the Group successfully deliver on its vision to create superior value for all stakeholders since its inception in 2013. For shareholders specifically, exceptional value has been created both through the over 500% appreciation in the share price (20 fold increase in market capitalisation from approximately R10 billion (US\$1.2 billion) on listing, to approximately R200 billion (US\$15 billion) and also through the approximately R15 billion (US\$1 billion) in dividends returned to shareholders over the last eight years. The total dividend of just under R11 billion (US\$729 million), declared for the 2020 year alone, was greater than the Group's market capitalisation when it listed in 2013, illustrating the significant transformation the Group has undergone in the last eight years and the tangible value that has been created.

At the same time, we have been able to invest significantly in the sustainability of our operations – in SA, recently announcing investment of approximately R6.3 billion in projects at both our PGM and gold segments and in the US continuing to invest in growth at Blitz (Stillwater East). These investments will secure employment and deliver significant economic value to all stakeholders over the long term.

<sup>#</sup> The operational performance from the SA gold and PGM operations is seasonal due to the December holiday period, which affects production in the first quarter of each calendar year, hence year-on-year comparisons are made

*Note: Certain information presented in this quarterly update constitutes pro forma financial information as per the JSE Listing Requirements. The responsibility for preparing and presenting the pro forma financial information, its completeness and accuracy is that of the directors of Sibanye Stillwater. The information is presented for illustrative purposes only. Because of its nature, the pro forma financial information may not fairly present the Company's financial position, changes in equity, and results of operations or cash flows. The information has not been audited or reviewed or reported on by external auditors of the Company*

## SAFE PRODUCTION

The health and safety of our employees remains our key priority and we remain committed to continuous improvement in health and safety at our operations.

The safe production performance from the US PGM operations for Q1 2021 improved significantly year-on-year, with a total reportable injury frequency rate (TRIFR) per million hours worked, 34% better in Q1 2021 compared to Q1 2020. The US PGM operations reported another successive, fatality free quarter.

The SA PGM operations achieved 2 million fatality free shifts on 2 March 2021 and had no fatal incidents during Q1 2021, although regressions in other safety metrics are of concern and are being prioritised.

Regrettably, we lost three of our colleagues at the SA gold operations during the quarter.

On 8 January 2021, Mr Mhlangabezi Tulumani, a Team Leader at Kloof Thuthukani shaft, was fatally injured when he fell down a development ore pass, whilst in the process of constructing a platform. Mr Tulumani was 45 years old, single and is survived by 2 children. On 11 February 2021 Mr Thamsanqa Papinyana, a Team Leader at Thuthukani shaft, was involved in a gravity related fall of ground, whilst conducting barring activities. Mr Papinyana was 51 years old and is survived by his wife and four children. On 29 March 2021, Mr Albert Mkhabela a Rock Drill Operator, at Kloof Hlalanathi shaft was involved in a seismic related fall of ground. Mr Mkhabela was 43 years old and is survived by his wife and three children. Our heartfelt condolences are extended to the families, friends and colleagues of our three deceased colleagues. All incidents have been investigated together with the relevant stakeholders and appropriate support has been provided to the families and children who will benefit from the Matshediso trust.

The roll out of COVID-19 vaccines in Montana is proceeding, with a number of employees having already been inoculated. Progress in South Africa has been slow, but is gaining momentum, and the classification of mining employees as essential workers and their inclusion in the upcoming second phase (due to commence in May 2021) of the vaccine roll out programme, is positive. We continue to offer our services and assistance with the vaccine roll out to the SA government, but to date have not received approval to do so.

## OPERATING REVIEW

### US PGM operations

Mined 2E PGM production for Q1 2021 of 154,350 2Eoz was 9% higher than for Q1 2020. Mined production from the Stillwater Mine (including Stillwater East (SWE)) was 92,271 2Eoz, 11% higher than for Q1 2020, with mined production from East Boulder (EB) of 62,079 2Eoz, 7% higher than for Q1 2020. Tonnes milled for Q1 2021 totaled 389,068 tonnes, 12% higher than for Q1 2020. Plant head grade of 13.5 g/t for Q1 2021 was 3% lower than for Q1 2020. Head grade challenges were largely attributed to lower than expected heading availability.

All-in sustaining cost (AISC) of US\$920/2Eoz for Q1 2021 was 3% higher than for the comparable period in 2020, primarily due to higher sustaining capital expenditure of US\$37 million for Q1 2021. This compares with US\$23 million in sustaining capital expenditure for Q1 2020. Higher royalties, insurance and taxes also contributed US\$47 per ounce to the year-on-year increase, driven by higher US\$ PGM prices (3E) and the previously noted increase in mine production.

Consistent with the revised SWE (Blitz) plan and to improve mining flexibility at the US PGM operations, total development increased by 37% year-on-year to 8,037 metres. Total development for SWE of 2,153 metres was 79% higher than Q1 2020.

The average 2E PGM basket price of US\$2,128/2Eoz for Q1 2021, was 4% higher than for the comparable period in 2020, which, together with increased mine production from the US PGM operations resulted in adjusted EBITDA increasing by 65% to US\$220 million. The recycling operation contributed US\$24 million of the total. The combined EBITDA margin of 23% for Q1 2021 was lower than for Q1 2020 as a result of the larger proportionate contribution of the recycling business to adjusted EBITDA.

Given the ongoing planned rebuild of electric furnace 1 (EF1), which is ahead of schedule, recycle feed rates were reduced resulting in an inventory build-up of 553 tonnes during the quarter. Once EF1 and EF2 are running at capacity, following the rebuild during May 2021, an accelerated feed of the recycled inventory is expected, yielding a concomitant reduction in this readily available and liquid inventory. This is anticipated from June 2021 onwards and should see recycle inventory being drawn down to a more normalised level of 200 – 300 tonnes. Recycle advances amounted to US\$731 million at the end of the quarter, generating a positive net-interest carry well above current balance sheet interest rates.

### SA PGM operations

The SA PGM operations delivered another very solid operating performance, which together with a higher 4E PGM basket price, resulted in another record financial result from the segment.

4E PGM production of 444,609oz for Q1 2021 was 6% higher than for the comparable period in 2020. AISC of R19,771/4Eoz (US\$1,322/4Eoz) was 18% higher than for Q1 2020, primarily due to significantly higher cost of purchasing concentrate (PoC) from third parties. The processing of PoC contributed R350 million (US\$23 million) at a margin of 22% to the Marikana adjusted EBITDA. Adjusting for these higher PoC costs, AISC of the underlying operations are R17,738/4Eoz (US\$1,186/4Eoz). Higher royalty taxes added R1,151/4Eoz (US\$77/4Eoz) to AISC compared with Q1 2020, due to the higher PGM prices.

The average 4E PGM basket price of R52,722/4Eoz (US\$3,524/4Eoz) for Q1 2021 was 59% higher than for Q1 2020, primarily due to a significant increase in the rhodium price (up 127% year-on-year) and the platinum price (up 28% year-on-year).

As a result of higher production and the significant increase in the 4E PGM basket price, adjusted EBITDA increased by 90% to R15,280 million (US\$1,021 million) from R8,043 million (US\$523 million) for Q1 2020, which was a record at the time. The adjusted EBITDA margin for Q1 2021 increased to 66% from 51% for the comparable period in 2020.

4E PGM production from the Rustenburg operation was 2% higher than for Q1 2020 at 156,956 4Eoz, with an increase in production from surface sources, offsetting marginally lower underground production. AISC from the Rustenburg operations increased by 4% to R19,002/4Eoz (US\$1,270/4Eoz), year-on-year, despite the impact of higher royalties and taxes (due to the

significantly improved margins) and above inflation electricity price increases, with an improvement in plant recoveries an offsetting factor.

The Kroondal operation continued to perform steadily, with 4E PGM production of 53,046 4Eoz for Q1 2021, 1% lower than comparable period in 2020. Despite marginally lower production and inflation increases, AISC of R12,137/4Eoz (US\$811/4Eoz), was 4% lower than for the comparable period in 2020.

4E PGM production from the Marikana operation of 193,995 4Eoz for Q1 2021, was 13% higher than for the comparable period in 2020. Production from underground was 7% higher and production from surface sources and third party processing 66% higher. The increase in surface production is primarily due to an increase in processing of third party concentrate, with 4E PGM production from PoC increasing by 140% year-on-year to 19,125 4Eoz for Q1 2021. AISC of R23,000/4Eoz (US\$1,537/4Eoz) reflect the additional cost of purchasing this concentrate from third parties at higher prevailing PGM prices. AISC from Marikana excluding third party PoC costs were R18,755/4Eoz (US\$1,254/4Eoz) for Q1 2021.

The Mimosa operation continued to perform steadily, with attributable 4E PGM production of 29,878 4Eoz, 4% higher than for Q1 2020, and AISC of R13,401/4Eoz (US\$896/4Eoz) 6% higher than the comparable period in 2020.

Chrome sales for Q1 2021 of approximately 370,000 tonnes were significantly lower than for Q1 2020 (approximately 507,000 tonnes) due to a slow start up of operations and logistical issues in March which resulted in no chrome sales from the Rustenburg operation. Chrome revenue was R347 million (US\$23 million) for Q1 2021, 7% higher than the Q1 2020 chrome revenue of R324 million (US\$21 million), due to an increase in the chrome price from \$128/tonne for Q1 2020 to \$162/tonne for Q1 2021.

### **SA gold operations**

Production from the SA gold operations for Q1 2021 of 7,757kg (249,392oz) was 5% higher than for Q1 2020 and reflected the return to normalised production levels in November 2020, following the COVID-19 disruptions that year. AISC of R772,572/kg (US\$1,606/oz) was 4% higher than for the comparable period in 2020.

Underpinned by this stable operational performance and combined with a 8% increase in the average gold price year on year to R857,126/kg (US\$1,782/oz), adjusted EBITDA from the SA Gold operations of R1,376 million (US\$92 million) for Q1 2021, was 22% higher than for the comparable period in 2020.

Underground production from the Driefontein operation increased by 18% to 2,220kg (71,375oz) year-on-year. The average yield from underground production was 14% higher than the previous period due to higher face grades and an improvement in mining quality, with the mine call factor improving by 7% on the previous comparable period in 2020. AISC of R731,851/kg (US\$1,522/oz) was 7% lower than for Q1 2020 primarily as a result of the increase in gold sold.

Production of 2,010kg (64,623oz) from the Kloof underground operations was similar to Q1 2020, with improved underground throughput offsetting a lower underground yield. The underground operations were affected by safety stoppages and seismicity during the period, which temporarily restricted access to some higher grade areas. Production from surface sources of 487kg (15,657oz), was 25% higher year-on-year. Some surface sources from Kloof were toll treated at the Driefontein and Ezulwini metallurgical plants. AISC of R844,744/kg (US\$1,756/oz) was 4% higher than for Q1 2020, primarily due to increased throughput of lower grade material.

Underground production from the Beatrix operation of 1,317kg (42,342oz), was 11% lower than for Q1 2020, primarily due to a slower than anticipated start-up post the December break, safety stoppages and temporary damage to infrastructure at Beatrix 4 shaft relating to a mud rush, which has since been repaired. Beatrix employs a higher proportion of foreign nationals (primarily from Lesotho) than the other operations, with COVID-19 related restrictions at border posts, affecting the return to work after the December break. Gold production from surface sources increased to 61kg (1,961oz) due to the higher gold price, which reduced the pay limits for surface sources, making it viable to utilise existing milling capacity to process lower grade surface material. AISC of R882,082/kg (US\$1,834/oz) was 18% higher than for Q1 2020, primarily due to lower production.

Surface gold production from Cooke operations decreased by 6% to 280kg (9,002oz) mainly due to an expected decrease in grades. Care and maintenance costs at Cooke operations was in line with Q1 2020 at R136 million (US\$9 million).

DRDGOLD delivered another consistent operating performance, with production of 1,382kg (44,432oz) for Q1 2021, 3% higher than for Q1 2020. AISC costs of R648,129/kg (US\$1,348/oz) were 12% higher than for Q1 2020.

### **OPERATING GUIDANCE FOR 2021**

The 2021 annual guidance provided to the market in February 2021 remains unchanged except for the SA PGM project capital for the year. Four-year production and AISC guidance for the three segments were shared in the 2020 year-end presentation slides on 18 February 2021, please refer to <https://www.sibanyestillwater.com/news-investors/reports/quarterly/2020/>.

Mined 2E PGM production from the US PGM operations for 2021 is forecast to be between 660,000 2Eoz and 680,000 2Eoz, with AISC of between US\$840/2Eoz to US\$860/2Eoz. Capital expenditure is forecast to be between US\$300 million and US\$320 million, approximately 60% of which is growth capital in nature.

4E PGM production from the SA PGM operations for 2021 is forecast to be between 1,750,000 4Eoz and 1,850,000 4Eoz with AISC between R18,500/4Eoz and R19,500/4Eoz (US\$1,230/4Eoz and US\$1,295/4Eoz). Capital expenditure is forecast at R 3,800 million (US\$253 million) with levels for 2021 elevated due to carry-over of approximately R800 million (US\$53 million) of capital

from 2020 which was unspent due to the COVID-19 disruptions. In addition, R408 million (US\$27 million) of project capital expenditure is expected to be spend in terms of the K4 and Klipfontein projects for the year.

Gold production from the SA gold operations for 2021 (excluding DRDGOLD) is forecast at between 27,500kg (884,000oz) and 29,500kg (948,000oz) with AISC between R760,000/kg and R815,000/kg (US\$1,576/oz and US\$1,690/oz). Capital expenditure is forecast at R4,025 million (US\$268 million), including carry-over of approximately R400 million (US\$27 million) from 2020 which was unspent due to the COVID-19 disruptions. R425 million (US\$28 million) of project capital expenditure has been provided for.

The dollar costs are based on an average exchange rate of R15.00/US\$.

**NEAL FRONEMAN**

**CHIEF EXECUTIVE OFFICER**



- <sup>6</sup> Operating cost is the average cost of production and operating cost per tonne is calculated by dividing the cost of sales, before amortisation and depreciation and change in inventory in a period by the tonnes milled/treated in the same period, and operating cost per ounce (and kilogram) is calculated by dividing the cost of sales, before amortisation and depreciation and change in inventory in a period, by the PGM produced in the same period
- <sup>7</sup> All-in cost is calculated in accordance with the World Gold Council guidance. All-in cost excludes income tax, costs associated with merger and acquisition activities, working capital, impairments, financing costs, one-time severance charges and items needed to normalise earnings. All-in cost is made up of All-in sustaining cost, being the cost to sustain current operations, given as a sub-total in the All-in cost calculation, together with corporate and major capital expenditure associated with growth. All-in sustaining cost per ounce (and kilogram) and All-in cost per ounce (and kilogram) are calculated by dividing the All-in sustaining cost and All-in cost, respectively, in a period by the total 4E/2E PGM produced in the same period. For a reconciliation of cost of sales before amortisation and depreciation to All-in costs, see "All-in costs – Quarters"
- <sup>8</sup> The Marikana PGM production includes the processing of 19,125 4Eoz, 12,439 4Eoz and 7,967 4Eoz third party concentrate purchases for the quarters ended 31 March 2021, 31 December 2020 and 31 March 2020, respectively

#### Mining – PGM Prill split excluding recycling operations

	GROUP						SA OPERATIONS						US OPERATIONS					
	Mar 2021		Dec 2020		Mar 2020		Mar 2021		Dec 2020		Mar 2020		Mar 2021		Dec 2020		Mar 2020	
		%		%		%		%		%		%		%		%		%
Platinum	299,695	50%	326,898	50%	281,209	50%	264,712	60%	291,473	59%	249,415	60%	34,983	23%	35,425	22%	31,794	22%
Palladium	251,570	42%	269,690	42%	234,337	42%	132,203	30%	147,623	30%	124,546	30%	119,367	77%	122,067	78%	109,791	78%
Rhodium	38,485	6%	41,765	6%	36,160	7%	38,485	8%	41,765	9%	36,160	8%						
Gold	9,209	2%	10,103	2%	7,951	1%	9,209	2%	10,103	2%	7,951	2%						
PGM production 4E/2E	598,959	100%	648,456	100%	559,657	100%	444,609	100%	490,964	100%	418,072	100%	154,350	100%	157,492	100%	141,585	100%
Ruthenium	60,996		65,454		58,908		60,996		65,454		58,908							
Iridium	15,436		16,214		14,506		15,436		16,214		14,506							
Total 6E/2E	675,391		730,124		633,071		521,041		572,632		491,486		154,350		157,492		141,585	

#### Recycling operation

	Unit	Mar 2021	Dec 2020	Mar 2020
Average catalyst fed/day	Tonne	23.8	30.5	28.0
Total processed	Tonne	2,139	2,803	2,547
Tolled	Tonne	14	83	262
Purchased	Tonne	2,125	2,721	2,285
PGM fed	3Eoz	195,474	240,037	221,798
PGM sold	3Eoz	218,450	206,115	133,714
PGM tolled returned	3Eoz	9,203	12,370	31,062

## SA gold operations

SA OPERATIONS														
		Total SA gold			Driefontein		Kloof		Beatrix		Cooke		DRDGOLD	
		Total	Under-ground	Surface	Under-ground	Surface	Under-ground	Surface	Under-ground	Surface	Under-ground	Surface	Surface	
<b>Production</b>														
Tonnes milled/treated	000t	Mar 2021	11,150	1,206	9,944	338	-	429	1,331	439	198	-	1,143	7,272
		Dec 2020	11,170	1,265	9,905	373	-	478	1,411	414	234	-	1,187	7,073
		Mar 2020	9,894	1,191	8,703	325	-	414	1,064	452	7	-	1,072	6,560
Yield	g/t	Mar 2021	0.70	4.60	0.22	6.57	-	4.69	0.37	3.00	0.31	-	0.24	0.19
		Dec 2020	0.81	5.22	0.24	6.72	-	5.46	0.39	3.57	0.37	-	0.27	0.21
		Mar 2020	0.75	4.51	0.23	5.77	-	4.85	0.37	3.29	0.29	-	0.28	0.21
Gold produced	kg	Mar 2021	7,757	5,547	2,210	2,220	-	2,010	487	1,317	61	-	280	1,382
		Dec 2020	9,020	6,599	2,421	2,507	-	2,612	545	1,480	86	-	320	1,470
		Mar 2020	7,405	5,369	2,036	1,875	-	2,007	391	1,487	2	-	297	1,346
	oz	Mar 2021	249,392	178,340	71,052	71,375	-	64,623	15,657	42,342	1,961	-	9,002	44,432
		Dec 2020	290,000	212,163	77,837	80,602	-	83,978	17,522	47,583	2,765	-	10,288	47,262
		Mar 2020	238,076	172,617	65,459	60,283	-	64,526	12,571	47,808	64	-	9,549	43,275
Gold sold	kg	Mar 2021	7,536	5,348	2,188	2,204	-	1,966	479	1,178	61	-	285	1,363
		Dec 2020	8,933	6,586	2,347	2,551	-	2,536	505	1,499	93	-	265	1,484
		Mar 2020	7,590	5,424	2,166	1,853	-	1,977	404	1,594	4	-	296	1,462
	oz	Mar 2021	242,287	171,942	70,345	70,860	-	63,208	15,400	37,874	1,961	-	9,163	43,821
		Dec 2020	287,203	211,745	75,458	82,017	-	81,534	16,236	48,194	2,990	-	8,520	47,712
		Mar 2020	244,024	174,385	69,639	59,575	-	63,562	12,989	51,248	129	-	9,517	47,004
<b>Price and costs</b>														
Gold price received	R/kg	Mar 2021	857,126			855,399		858,364		853,592		870,526		858,107
		Dec 2020	932,341			934,379		928,182		921,043		937,736		948,518
		Mar 2020	795,323			768,484		770,727		781,977		757,432		786,662
	US\$/oz	Mar 2021	1,782			1,778		1,785		1,775		1,810		1,784
		Dec 2020	1,858			1,862		1,849		1,835		1,868		1,890
		Mar 2020	1,608			1,554		1,559		1,581		1,532		1,591
Operating cost <sup>1</sup>	R/t	Mar 2021	459	3,220	124	3,765	-	3,716	196	2,315	116	-	145	108
		Dec 2020	454	2,970	133	3,410	-	3,181	173	2,329	188	-	169	117
		Mar 2020	475	3,031	125	3,694	-	3,489	199	2,130	329	-	157	108
	US\$/t	Mar 2021	31	215	8	252	-	248	13	155	8	-	10	7
		Dec 2020	29	190	9	218	-	204	11	149	12	-	11	7
		Mar 2020	31	197	8	240	-	227	13	138	21	-	10	7
	R/kg	Mar 2021	659,688	700,090	558,281	573,288	-	793,134	535,524	771,830	375,410	-	593,929	567,149
		Dec 2020	562,262	569,268	543,164	507,379	-	582,198	447,706	651,351	511,628	-	627,188	562,109
		Mar 2020	634,490	672,378	534,578	640,267	-	719,631	541,432	647,478	1,150,000	-	568,350	524,220
	US\$/oz	Mar 2021	1,372	1,456	1,161	1,192	-	1,649	1,113	1,605	781	-	1,235	1,179
		Dec 2020	1,120	1,134	1,082	1,011	-	1,160	892	1,298	1,019	-	1,250	1,120
		Mar 2020	1,283	1,360	1,081	1,295	-	1,455	1,095	1,309	2,326	-	1,149	1,060
All-in sustaining cost <sup>2</sup>	R/kg	Mar 2021	772,572			731,851		844,744		882,082		658,596		648,129
		Dec 2020	693,574			665,778		727,425		782,538		693,208		617,183
		Mar 2020	741,858			790,772		812,516		746,621		634,459		580,506
	US\$/oz	Mar 2021	1,606			1,522		1,756		1,834		1,369		1,348
		Dec 2020	1,382			1,327		1,449		1,559		1,381		1,230
		Mar 2020	1,500			1,599		1,643		1,510		1,283		1,174
All-in cost <sup>2</sup>	R/kg	Mar 2021	784,554			731,851		865,440		882,082		658,596		648,129
		Dec 2020	710,332			665,778		750,871		782,538		693,208		626,146
		Mar 2020	757,892			790,772		825,787		746,746		634,459		582,627
	US\$/oz	Mar 2021	1,631			1,522		1,799		1,834		1,369		1,348
		Dec 2020	1,415			1,327		1,496		1,559		1,381		1,248
		Mar 2020	1,533			1,599		1,670		1,510		1,283		1,178
<b>Capital expenditure</b>														
Ore reserve development	Rm	Mar 2021	603.1			271.6		208.6		122.9		-		-
		Dec 2020	571.6			233.5		233.2		104.9		-		-
		Mar 2020	529.3			204.4		216.3		108.6		-		-
Sustaining capital	Rm	Mar 2021	186.2			40.6		57.9		9.9		-		77.8
		Dec 2020	349.0			52.9		189.8		37.9		-		68.4
		Mar 2020	215.6			60.9		81.5		26.2		-		47.0
Corporate and projects <sup>3</sup>	Rm	Mar 2021	60.6			-		50.6		-		-		-
		Dec 2020	110.9			-		71.3		-		-		13.3
		Mar 2020	41.9			-		31.6		0.2		-		3.1
Total capital expenditure	Rm	Mar 2021	849.9			312.2		317.1		132.8		-		77.8
		Dec 2020	1,031.5			286.4		494.3		142.8		-		81.7
		Mar 2020	787.0			265.3		329.5		135.1		-		50.1
	US\$m	Mar 2021	56.8			20.9		21.2		8.9		-		5.2
		Dec 2020	66.1			18.3		31.7		9.1		-		5.2
		Mar 2020	51.2			17.2		21.4		8.8		-		3.3

Average exchange rates for the quarters ended 31 March 2021, 31 December 2020 and 31 March 2020 R14.96/US\$, R15.61/US\$ and R15.38/US\$, respectively

Figures may not add as they are rounded independently

<sup>1</sup> Operating cost is the average cost of production and operating cost per tonne is calculated by dividing the cost of sales, before amortisation and depreciation and change in inventory in a period by the tonnes milled/treated in the same period, and operating cost per kilogram (and ounce) is calculated by dividing the cost of sales, before amortisation and depreciation and change in inventory in a period by the gold produced in the same period

<sup>2</sup> All-in cost is calculated in accordance with the World Gold Council guidance. All-in cost excludes income tax, costs associated with merger and acquisition activities, working capital, impairments, financing costs, one time severance charges and items needed to normalise earnings. All-in cost is made up of All-in sustaining cost, being the cost to sustain current operations, given as a sub-total in the All-in cost calculation, together with corporate and major capital expenditure associated with growth. All-in sustaining cost per kilogram (and ounce) and All-in cost per kilogram (and ounce) is calculated by dividing the All-in sustaining cost and All-in cost, respectively, in a period by the total gold sold over the same period. For a reconciliation of cost of sales before amortisation and depreciation to All-in costs, see "All-in costs - Quarters"

<sup>3</sup> Corporate project expenditure for the quarters ended 31 March 2021, 31 December 2020 and 31 March 2020 was R10.0 million (US\$0.7 million), R26.3 million (US\$1.7 million) and R7.1 million (US\$0.5 million), respectively, the majority of which related to the Burnstone project and various IT projects



## ALL-IN COSTS - QUARTERS

### SA and US PGM operations

Figures are in millions unless otherwise stated

R' million		US OPERATIONS			SA OPERATIONS					
		Total US and SA PGM	Total US PGM <sup>1</sup>	Total SA PGM <sup>2</sup>	Rustenburg	Marikana <sup>2</sup>	Kroondal	Plat Mile	Mimosa	Corporate
Cost of sales, before amortisation and depreciation <sup>3</sup>	<b>Mar 2021</b>	<b>9,133.4</b>	<b>1,618.0</b>	<b>7,515.4</b>	<b>2,797.4</b>	<b>3,845.4</b>	<b>764.8</b>	<b>107.8</b>	<b>371.8</b>	<b>(371.8)</b>
	Dec 2020	8,145.8	2,007.0	6,138.8	2,278.1	2,989.8	832.3	115.2	564.6	(641.2)
	Mar 2020	8,475.3	1,035.8	7,439.5	2,932.5	4,118.7	711.2	72.7	353.6	(749.2)
Royalties	<b>Mar 2021</b>	<b>828.6</b>	-	<b>828.6</b>	<b>439.8</b>	<b>385.1</b>	<b>3.7</b>	-	<b>44.4</b>	<b>(44.4)</b>
	Dec 2020	794.0	-	794.0	275.5	515.7	2.8	-	55.5	(55.5)
	Mar 2020	329.8	-	329.8	288.2	38.7	2.9	-	30.9	(30.9)
Carbon tax	<b>Mar 2021</b>	<b>0.7</b>	-	<b>0.7</b>	<b>0.1</b>	<b>0.5</b>	<b>0.1</b>	-	-	-
	Dec 2020	0.7	-	0.7	0.1	0.5	0.1	-	-	-
	Mar 2020	0.2	-	0.2	0.1	-	0.1	-	-	-
Community costs	<b>Mar 2021</b>	<b>34.2</b>	-	<b>34.2</b>	<b>2.9</b>	<b>31.3</b>	-	-	-	-
	Dec 2020	27.7	-	27.7	(4.7)	32.4	-	-	-	-
	Mar 2020	19.9	-	19.9	11.1	8.8	-	-	-	-
Inventory change <sup>4</sup>	<b>Mar 2021</b>	<b>842.9</b>	<b>350.7</b>	<b>492.2</b>	<b>(91.5)</b>	<b>583.7</b>	-	-	<b>(6.3)</b>	<b>6.3</b>
	Dec 2020	1,635.9	(32.3)	1,668.2	782.5	809.1	-	-	(164.9)	241.5
	Mar 2020	(304.2)	721.9	(1,026.1)	(418.8)	(1,003.0)	-	-	-	395.7
Share-based payments <sup>5</sup>	<b>Mar 2021</b>	<b>27.5</b>	<b>15.6</b>	<b>11.9</b>	<b>4.6</b>	<b>5.6</b>	<b>1.7</b>	-	-	-
	Dec 2020	31.3	18.1	13.2	5.3	5.9	2.0	-	-	-
	Mar 2020	15.2	15.2	-	-	-	-	-	-	-
Rehabilitation interest and amortisation <sup>6</sup>	<b>Mar 2021</b>	<b>69.5</b>	<b>7.8</b>	<b>61.7</b>	<b>0.8</b>	<b>42.7</b>	<b>18.2</b>	-	<b>0.8</b>	<b>(0.8)</b>
	Dec 2020	76.3	6.9	69.4	4.0	39.9	25.5	-	0.8	(0.8)
	Mar 2020	61.0	6.2	54.8	(0.6)	36.5	18.9	-	1.4	(1.4)
Leases	<b>Mar 2021</b>	<b>14.3</b>	<b>0.4</b>	<b>13.9</b>	<b>3.6</b>	<b>8.1</b>	<b>2.2</b>	-	-	-
	Dec 2020	15.9	0.7	15.2	3.6	9.4	2.2	-	-	-
	Mar 2020	17.7	1.6	16.1	3.6	9.3	3.2	-	-	-
Ore reserve development	<b>Mar 2021</b>	<b>656.5</b>	<b>305.5</b>	<b>351.0</b>	<b>146.1</b>	<b>204.9</b>	-	-	-	-
	Dec 2020	701.6	320.1	381.5	151.4	230.1	-	-	-	-
	Mar 2020	608.0	264.9	343.1	144.1	199.0	-	-	-	-
Sustaining capital expenditure	<b>Mar 2021</b>	<b>499.2</b>	<b>250.2</b>	<b>249.0</b>	<b>111.8</b>	<b>95.6</b>	<b>35.3</b>	<b>6.0</b>	<b>113.9</b>	<b>(113.6)</b>
	Dec 2020	744.3	254.0	490.3	130.8	260.5	88.6	10.4	129.1	(129.1)
	Mar 2020	311.9	86.7	225.2	97.6	86.4	40.4	0.6	76.9	(76.7)
Less: By-product credit	<b>Mar 2021</b>	<b>(1,782.8)</b>	<b>(423.9)</b>	<b>(1,358.9)</b>	<b>(433.2)</b>	<b>(741.0)</b>	<b>(182.2)</b>	<b>(2.5)</b>	<b>(124.2)</b>	<b>124.2</b>
	Dec 2020	(1,653.4)	(383.6)	(1,269.8)	(496.4)	(632.1)	(141.0)	(1.3)	(160.0)	161.0
	Mar 2020	(1,068.0)	(184.6)	(883.4)	(236.1)	(548.4)	(102.1)	3.2	(97.3)	97.3
<b>Total All-in-sustaining costs<sup>7</sup></b>	<b>Mar 2021</b>	<b>10,324.0</b>	<b>2,124.3</b>	<b>8,199.7</b>	<b>2,982.4</b>	<b>4,461.9</b>	<b>643.8</b>	<b>111.3</b>	<b>400.4</b>	<b>(400.1)</b>
	Dec 2020	10,520.1	2,190.9	8,329.2	3,130.2	4,261.2	812.5	124.3	425.1	(424.1)
	Mar 2020	8,466.8	1,947.7	6,519.1	2,821.7	2,946.0	674.6	76.5	365.5	(365.2)
Plus: Corporate cost, growth and capital expenditure	<b>Mar 2021</b>	<b>580.8</b>	<b>580.4</b>	<b>0.4</b>	-	<b>0.4</b>	-	-	-	-
	Dec 2020	484.0	471.3	12.7	-	12.7	-	-	-	-
	Mar 2020	660.7	646.4	14.3	-	2.1	-	12.2	-	-
<b>Total All-in-costs<sup>7</sup></b>	<b>Mar 2021</b>	<b>10,904.8</b>	<b>2,704.7</b>	<b>8,200.1</b>	<b>2,982.4</b>	<b>4,462.3</b>	<b>643.8</b>	<b>111.3</b>	<b>400.4</b>	<b>(400.1)</b>
	Dec 2020	11,004.1	2,662.2	8,341.9	3,130.2	4,273.9	812.5	124.3	425.1	(424.1)
	Mar 2020	9,127.5	2,594.1	6,533.4	2,821.7	2,948.1	674.6	88.7	365.5	(365.2)
<b>PGM production</b>	4Eoz - 2Eoz	<b>Mar 2021</b>	<b>598,959</b>	<b>154,350</b>	<b>444,609</b>	<b>156,956</b>	<b>193,995</b>	<b>53,046</b>	<b>10,734</b>	<b>29,878</b>
	Dec 2020	648,456	157,492	490,964	182,488	204,121	61,113	12,397	30,845	-
	Mar 2020	559,657	141,585	418,072	154,568	171,997	53,458	9,272	28,777	-
	kg	<b>Mar 2021</b>	<b>18,630</b>	<b>4,801</b>	<b>13,829</b>	<b>4,882</b>	<b>6,034</b>	<b>1,650</b>	<b>334</b>	<b>929</b>
	Dec 2020	20,169	4,899	15,271	5,676	6,349	1,901	386	959	-
	Mar 2020	17,407	4,404	13,004	4,808	5,350	1,663	288	895	-
<b>All-in-sustaining cost</b>	R/4Eoz - R/2Eoz	<b>Mar 2021</b>	<b>18,142</b>	<b>13,763</b>	<b>19,771</b>	<b>19,002</b>	<b>23,000</b>	<b>12,137</b>	<b>10,369</b>	<b>13,401</b>
	Dec 2020	17,034	13,911	18,102	17,153	20,876	13,295	10,027	13,782	-
	Mar 2020	15,948	13,756	16,745	18,255	17,128	12,619	8,251	12,701	-
	US\$/4Eoz - US\$/2Eoz	<b>Mar 2021</b>	<b>1,213</b>	<b>920</b>	<b>1,322</b>	<b>1,270</b>	<b>1,537</b>	<b>811</b>	<b>693</b>	<b>896</b>
	Dec 2020	1,091	891	1,160	1,099	1,337	852	642	883	-
	Mar 2020	1,037	894	1,089	1,187	1,114	820	536	826	-
<b>All-in-cost</b>	R/4Eoz - R/2Eoz	<b>Mar 2021</b>	<b>19,162</b>	<b>17,523</b>	<b>19,772</b>	<b>19,002</b>	<b>23,002</b>	<b>12,137</b>	<b>10,369</b>	<b>13,401</b>
	Dec 2020	17,817	16,904	18,130	17,153	20,938	13,295	10,027	13,782	-
	Mar 2020	17,193	18,322	16,782	18,255	17,140	12,619	9,566	12,701	-
	US\$/4Eoz - US\$/2Eoz	<b>Mar 2021</b>	<b>1,281</b>	<b>1,171</b>	<b>1,322</b>	<b>1,270</b>	<b>1,538</b>	<b>811</b>	<b>693</b>	<b>896</b>
	Dec 2020	1,141	1,083	1,161	1,099	1,341	852	642	883	-
	Mar 2020	1,118	1,191	1,091	1,187	1,114	820	622	826	-

Average exchange rates for the quarters ended 31 March 2021, 31 December 2020 and 31 March 2020 R14.96/US\$, R15.61/US\$ and R15.38/US\$, respectively

Figures may not add as they are rounded independently

- The US PGM operations' underground production is converted to metric tonnes and kilograms, and performance is translated into rand. In addition to the US PGM operations' underground production, the operation processes various recycling material which is excluded from the 2E PGM production, All-in sustaining cost and All-in cost statistics shown above
- The Marikana AISC and AIC includes the purchase of concentrate (PoC) cost from third parties. For a reconciliation of the AISC and AIC excluding PoC refer to "Reconciliation of AISC and AIC excluding PoC for SA PGM and Marikana - Quarters"
- Cost of sales, before amortisation and depreciation includes all mining and processing costs, third party refining costs, corporate general and administrative costs, and permitting costs. For the March 2020 and December 2020 quarter, Corporate includes the elimination of concentrate sales by Rustenburg, Kroondal and Platinum Mile to Marikana and the associated unrealised profit
- Inventory adjustment in Corporate for March 2020 and December 2020 quarter includes the elimination of concentrate sales by Rustenburg, Kroondal and Platinum Mile to Marikana and the associated unrealised profit
- Share-based payments are calculated based on the fair value at initial recognition and do not include the adjustment of the cash-settled share-based payment obligation to the reporting date fair value
- Rehabilitation includes the interest charge related to the environmental rehabilitation obligation and the amortisation of the related capitalised rehabilitation costs. The interest charge related to the environmental rehabilitation obligation and the amortisation of the capitalised rehabilitation costs reflect the periodic costs of rehabilitation associated with current PGM production
- All-in cost is calculated in accordance with the World Gold Council guidance. All-in cost excludes income tax, costs associated with merger and acquisition activities, working capital, impairments, financing costs, one-time severance charges and items needed to normalise earnings. All-in cost is made up of All-in sustaining cost, being the cost to sustain current

operations, given as a sub-total in the All-in cost calculation, together with corporate and major capital expenditure associated with growth. All-in sustaining cost per ounce (and kilogram) and All-in cost per ounce (and kilogram) are calculated by dividing the All-in sustaining cost and All-in cost, respectively, in a period by the total 4E/2E PGM produced in the same period

#### Reconciliation of AISC and AIC excluding PoC for SA PGM and Marikana - Quarters

	R' million	SA PGM			Marikana		
		Mar 2021	Dec 2020	Mar 2020	Mar 2021	Dec 2020	Mar 2020
Total All-in-sustaining cost as reported per table above		8,199.7	8,329.2	6,519.1	4,461.9	4,261.2	2,946.0
Less: Purchase cost of PoC		(1,246.7)	(475.8)	(439.0)	(1,246.7)	(475.8)	(439.0)
Add: By-product credit of PoC		64.4	15.1	20.4	64.4	15.1	20.4
<b>Total All-in-sustaining cost excluding PoC</b>		<b>7,017.4</b>	<b>7,868.5</b>	<b>6,100.5</b>	<b>3,279.6</b>	<b>3,800.5</b>	<b>2,527.4</b>
Plus: Corporate cost, growth and capital expenditure		0.4	12.7	14.3	0.4	12.7	2.1
<b>Total All-in-cost excluding PoC</b>		<b>7,017.8</b>	<b>7,881.2</b>	<b>6,114.8</b>	<b>3,280.0</b>	<b>3,813.2</b>	<b>2,529.5</b>
PGM production as reported per table above	4Eoz	444,609	490,964	418,072	193,995	204,121	171,997
Less: PoC production		(19,125)	(12,439)	(7,967)	(19,125)	(12,439)	(7,967)
Less: Mimosa production		(29,878)	(30,845)	(28,777)			
<b>PGM production excluding PoC</b>		<b>395,606</b>	<b>447,680</b>	<b>381,328</b>	<b>174,870</b>	<b>191,682</b>	<b>164,030</b>
All-in-sustaining cost excluding PoC	R/4Eoz	17,738	17,576	15,998	18,755	19,827	15,408
	US\$/4Eoz	1,186	1,126	1,040	1,254	1,270	1,002
All-in-cost excluding PoC	R/4Eoz	17,739	17,605	16,036	18,757	19,893	15,421
	US\$/4Eoz	1,186	1,128	1,043	1,254	1,274	1,003

## SA gold operations

Figures are in millions unless otherwise stated

		SA OPERATIONS							
	R <sup>1</sup> million	Total SA gold	Driefontein	Kloof	Beatrix	Cooke	DRD GOLD	Corporate	
Cost of sales, before amortisation and depreciation <sup>1</sup>		<b>Mar 2021</b>	<b>4,892.3</b>	<b>1,245.2</b>	<b>1,767.7</b>	<b>917.4</b>	<b>169.9</b>	<b>792.1</b>	-
		Dec 2020	5,059.9	1,327.6	1,704.0	1,035.2	161.8	831.3	-
		Mar 2020	4,734.3	1,175.8	1,605.3	1,023.2	170.6	759.4	-
Royalties		<b>Mar 2021</b>	<b>26.5</b>	<b>30.9</b>	<b>10.5</b>	<b>5.3</b>	<b>1.2</b>	-	<b>(21.4)</b>
		Dec 2020	65.4	50.7	54.5	20.5	1.2	-	(61.5)
		Mar 2020	23.6	7.1	9.2	6.2	1.1	-	-
Carbon tax		<b>Mar 2021</b>	<b>0.6</b>	-	-	<b>0.5</b>	-	<b>0.1</b>	-
		Dec 2020	0.6	-	0.1	0.4	-	0.1	-
		Mar 2020	0.5	-	0.1	0.4	-	-	-
Community costs		<b>Mar 2021</b>	<b>32.6</b>	<b>11.6</b>	<b>9.7</b>	<b>11.3</b>	-	-	-
		Dec 2020	66.4	19.3	22.3	21.3	-	3.5	-
		Mar 2020	23.0	3.9	8.2	10.9	-	-	-
Share-based payments <sup>2</sup>		<b>Mar 2021</b>	<b>12.8</b>	<b>2.4</b>	<b>3.5</b>	<b>2.4</b>	-	<b>4.5</b>	-
		Dec 2020	14.4	3.2	3.8	2.9	-	4.5	-
		Mar 2020	36.0	-	-	-	-	36.0	-
Rehabilitation interest and amortisation <sup>3</sup>		<b>Mar 2021</b>	<b>52.5</b>	<b>10.7</b>	<b>4.4</b>	<b>17.1</b>	<b>13.8</b>	<b>5.4</b>	<b>1.1</b>
		Dec 2020	52.3	11.4	1.2	13.9	18.0	6.5	1.3
		Mar 2020	53.8	12.7	10.0	14.9	12.1	2.9	1.2
Leases		<b>Mar 2021</b>	<b>20.3</b>	<b>2.1</b>	<b>4.2</b>	<b>7.1</b>	<b>3.1</b>	<b>3.8</b>	-
		Dec 2020	23.6	2.1	4.5	10.1	3.1	3.8	-
		Mar 2020	19.8	2.0	4.9	3.6	4.3	5.0	-
Ore reserve development		<b>Mar 2021</b>	<b>603.1</b>	<b>271.6</b>	<b>208.6</b>	<b>122.9</b>	-	-	-
		Dec 2020	571.6	233.5	233.2	104.9	-	-	-
		Mar 2020	529.3	204.4	216.3	108.6	-	-	-
Sustaining capital expenditure		<b>Mar 2021</b>	<b>186.2</b>	<b>40.6</b>	<b>57.9</b>	<b>9.9</b>	-	<b>77.8</b>	-
		Dec 2020	349.0	52.9	189.8	37.9	-	68.4	-
		Mar 2020	215.6	60.9	81.5	26.2	-	47.0	-
Less: By-product credit		<b>Mar 2021</b>	<b>(4.8)</b>	<b>(2.1)</b>	<b>(1.1)</b>	<b>(1.0)</b>	<b>(0.3)</b>	<b>(0.3)</b>	-
		Dec 2020	(7.5)	(2.3)	(1.3)	(1.3)	(0.4)	(2.2)	-
		Mar 2020	(5.2)	(1.5)	(0.9)	(0.9)	(0.3)	(1.6)	-
<b>Total All-in-sustaining costs<sup>4</sup></b>		<b>Mar 2021</b>	<b>5,822.1</b>	<b>1,613.0</b>	<b>2,065.4</b>	<b>1,092.9</b>	<b>187.7</b>	<b>883.4</b>	<b>(20.3)</b>
		Dec 2020	6,195.7	1,698.4	2,212.1	1,245.8	183.7	915.9	(60.2)
		Mar 2020	5,630.7	1,465.3	1,934.6	1,193.1	187.8	848.7	1.2
Plus: Corporate cost, growth and capital expenditure		<b>Mar 2021</b>	<b>90.3</b>	-	<b>50.6</b>	-	-	-	<b>39.7</b>
		Dec 2020	149.7	-	71.3	-	-	13.3	65.1
		Mar 2020	121.7	-	31.6	0.2	-	3.1	86.8
<b>Total All-in-costs<sup>4</sup></b>		<b>Mar 2021</b>	<b>5,912.4</b>	<b>1,613.0</b>	<b>2,116.0</b>	<b>1,092.9</b>	<b>187.7</b>	<b>883.4</b>	<b>19.4</b>
		Dec 2020	6,345.4	1,698.4	2,283.4	1,245.8	183.7	929.2	4.9
		Mar 2020	5,752.4	1,465.3	1,966.2	1,193.3	187.8	851.8	88.0
Gold sold	kg	<b>Mar 2021</b>	<b>7,536</b>	<b>2,204</b>	<b>2,445</b>	<b>1,239</b>	<b>285</b>	<b>1,363</b>	-
		Dec 2020	8,933	2,551	3,041	1,592	265	1,484	-
		Mar 2020	7,590	1,853	2,381	1,598	296	1,462	-
	oz	<b>Mar 2021</b>	<b>242,287</b>	<b>70,860</b>	<b>78,608</b>	<b>39,835</b>	<b>9,163</b>	<b>43,821</b>	-
		Dec 2020	287,203	82,017	97,770	51,184	8,520	47,712	-
		Mar 2020	244,024	59,575	76,551	51,377	9,517	47,004	-
<b>All-in-sustaining cost</b>	R/kg	<b>Mar 2021</b>	<b>772,572</b>	<b>731,851</b>	<b>844,744</b>	<b>882,082</b>	<b>658,596</b>	<b>648,129</b>	-
		Dec 2020	693,574	665,778	727,425	782,538	693,208	617,183	-
		Mar 2020	741,858	790,772	812,516	746,621	634,459	580,506	-
	US\$/oz	<b>Mar 2021</b>	<b>1,606</b>	<b>1,522</b>	<b>1,756</b>	<b>1,834</b>	<b>1,369</b>	<b>1,348</b>	-
		Dec 2020	1,382	1,327	1,449	1,559	1,381	1,230	-
		Mar 2020	1,500	1,599	1,643	1,510	1,283	1,174	-
<b>All-in-cost</b>	R/kg	<b>Mar 2021</b>	<b>784,554</b>	<b>731,851</b>	<b>865,440</b>	<b>882,082</b>	<b>658,596</b>	<b>648,129</b>	-
		Dec 2020	710,332	665,778	750,871	782,538	693,208	626,146	-
		Mar 2020	757,892	790,772	825,787	746,746	634,459	582,627	-
	US\$/oz	<b>Mar 2021</b>	<b>1,631</b>	<b>1,522</b>	<b>1,799</b>	<b>1,834</b>	<b>1,369</b>	<b>1,348</b>	-
		Dec 2020	1,415	1,327	1,496	1,559	1,381	1,248	-
		Mar 2020	1,533	1,599	1,670	1,510	1,283	1,178	-

Average exchange rates for the quarters ended 31 March 2021, 31 December 2020 and 31 March 2020 R14.96/US\$, R15.61/US\$ and R15.38/US\$, respectively

Figures may not add as they are rounded independently

<sup>1</sup> Cost of sales, before amortisation and depreciation includes all mining and processing costs, third party refining costs, corporate general and administrative costs, and permitting costs

<sup>2</sup> Share-based payments are calculated based on the fair value at initial recognition and do not include the adjustment of the cash-settled share-based payment obligation to the reporting date fair value

<sup>3</sup> Rehabilitation include the interest charge related to the environmental rehabilitation obligation and the amortisation of the related capitalised rehabilitation costs. The interest charge related to the environmental rehabilitation obligation and the amortisation of the capitalised rehabilitation costs reflect the periodic costs of rehabilitation associated with current gold production

<sup>4</sup> All-in cost is calculated in accordance with the World Gold Council guidance. All-in cost excludes income tax, costs associated with merger and acquisition activities, working capital, impairments, financing costs, one time severance charges and items needed to normalise earnings. All-in cost is made up of All-in sustaining cost, being the cost to sustain current operations, given as a sub-total in the All-in cost calculation, together with corporate and major capital expenditure associated with growth. All-in sustaining cost per kilogram (and ounce) and All-in cost per kilogram (and ounce) are calculated by dividing the All-in sustaining cost and All-in cost, respectively, in a period by the total gold sold over the same period

## ADJUSTED EBITDA RECONCILIATION - QUARTERS

Figures in million - SA rand	Quarter ended Mar 2021					Quarter ended Dec 2020					Quarter ended Mar 2020				
	US PGM	SA PGM	SA Gold	Corporate	Total	US PGM	SA PGM	SA Gold	Corporate	Total	US PGM	SA PGM	SA Gold	Corporate	Total
Profit/(loss) before royalties and tax	2,235.0	15,094.0	644.5	(198.1)	17,775.4	2,969.0	10,181.8	485.8	(304.7)	13,331.9	1,334.7	7,817.0	2,215.8	(181.3)	11,186.2
Adjusted for:															
Amortisation and depreciation	582.7	552.3	679.6	-	1,814.6	699.8	650.0	798.0	-	2,147.8	497.8	555.2	764.8	-	1,817.8
Interest income	(102.1)	(44.4)	(142.5)	-	(289.0)	(100.3)	(65.1)	(168.9)	-	(334.3)	(70.1)	(53.9)	(128.4)	-	(252.4)
Finance expense	234.7	129.3	157.6	78.5	600.1	234.6	164.7	187.1	83.3	669.7	263.5	177.0	291.1	79.5	811.1
Share-based payments	15.6	25.6	57.0	-	98.2	36.1	42.6	69.8	-	148.5	15.2	-	100.6	-	115.8
Loss/(gain) on financial instruments	306.7	68.6	(2.1)	-	373.2	-	2,066.7	(308.1)	-	1,758.6	(33.2)	51.1	(3,424.6)	-	(3,406.7)
Loss/(gain) on foreign exchange differences	(0.2)	51.5	55.4	-	106.7	11.7	(1,175.0)	408.5	-	(754.8)	(1.5)	(618.4)	1,425.6	-	805.7
Share of results of equity-accounted investees after tax	-	(588.2)	(64.5)	-	(652.7)	-	(697.5)	(51.2)	-	(748.7)	-	(324.8)	(98.2)	-	(423.0)
Other non-cash cost/(income)	-	-	-	-	-	30.2	(424.2)	(18.0)	-	(412.0)	-	-	-	-	-
Loss/(gain) on disposal of property, plant and equipment	5.0	(5.5)	(3.6)	-	(4.1)	0.8	(33.2)	(3.4)	-	(35.8)	-	-	(7.5)	-	(7.5)
Impairments/(reversal of impairments)	0.2	-	-	-	0.2	(0.1)	(2.3)	(119.7)	-	(122.1)	0.2	-	-	-	0.2
Restructuring cost	3.0	9.9	15.0	-	27.9	7.8	39.4	59.2	-	106.4	1.8	270.5	6.9	-	279.2
IFRS 16 lease payments	(0.4)	(13.8)	(21.7)	-	(35.9)	(0.6)	(15.2)	(25.1)	-	(40.9)	(1.6)	(16.8)	(20.5)	-	(38.9)
Loss on settlement of US\$ Convertible bond	-	-	-	-	-	-	-	1,506.7	-	1,506.7	-	-	-	-	-
Loss on Bulk Tailings re-Treatment transaction early settlement	-	-	-	-	-	-	-	-	-	-	-	186.2	-	-	186.2
Other non-recurring costs/(income)	12.4	1.0	1.1	(3.0)	11.5	(34.5)	4.6	48.5	39.2	57.8	51.8	-	0.2	6.1	58.1
<b>Adjusted EBITDA</b>	<b>3,292.6</b>	<b>15,280.3</b>	<b>1,375.8</b>	<b>(122.6)</b>	<b>19,826.1</b>	<b>3,854.5</b>	<b>10,737.3</b>	<b>2,869.2</b>	<b>(182.2)</b>	<b>17,278.8</b>	<b>2,058.6</b>	<b>8,043.1</b>	<b>1,125.8</b>	<b>(95.7)</b>	<b>11,131.8</b>

## DEVELOPMENT RESULTS

Development values represent the actual results of sampling and no allowance has been made for any adjustments which may be necessary when estimating ore reserves. All figures below exclude shaft sinking metres, which are reported separately where appropriate.

US PGM operations		Mar 2021 quarter			Dec 2020 quarter			Mar 2020 quarter		
		Stillwater West & East		East Boulder	Stillwater West & East		East Boulder	Stillwater West & East		East Boulder
<b>Stillwater</b>	Unit									
Primary development (off reef)	(m)	1,784		476	1,678		363	1,355		748
Secondary development	(m)	4,375		1,402	3,971		1,497	2,849		929

SA PGM operations		Mar 2021 quarter				Dec 2020 quarter				Mar 2020 quarter			
		Batho-pele	Thembe-lani	Khuse-leka	Siphume-lele	Batho-pele	Thembe-lani	Khuse-leka	Siphume-lele	Batho-pele	Thembe-lani	Khuse-leka	Siphume-lele
<b>Rustenburg</b>	Unit												
Advanced	(m)	306	1,500	2,465	698	434	1,655	3,169	893	291	1,137	2,487	838
Advanced on reef	(m)	306	667	878	385	434	813	1,096	534	154	455	613	322
Height	(cm)	219	287	286	269	223	280	283	266	204	290	284	192
Average value	(g/t)	2.1	2.3	2.2	3.1	2.4	2.4	2.3	3.2	2.3	2.5	2.4	3.1
	(cm.g/t)	466	665	644	831	535	680	649	842	470	715	668	586

SA PGM operations		Mar 2021 quarter					Dec 2020 quarter					Mar 2020 quarter				
		K3	Rowland	Saffy	E3	4B	K3	Rowland	Saffy	E3	4B	K3	Rowland	Saffy	E3	4B
<b>Marikana</b>	Unit															
Primary development	(m)	6,459	5,332	3,982	896	1,147	9,468	6,312	5,163	1,145	1,597	7,415	4,618	4,559	989	1,483
Primary development - on reef	(m)	4,929	4,213	2,835	552	776	7,340	4,909	3,621	795	1,101	5,859	3,629	3,110	750	1,062
Height	(cm)	215	221	218	216	221	216	219	219	219	222	217	217	219	221	216
Average value	(g/t)	3.2	2.5	2.7	3.0	2.7	3.0	2.8	2.7	3.0	2.6	3.2	2.7	2.6	2.5	2.5
	(cm.g/t)	692	548	586	641	597	643	603	589	662	583	692	595	569	561	534

SA PGM operations		Mar 2021 quarter					Dec 2020 quarter					Mar 2020 quarter				
		Kopa-neng	Simun-ye	Bamba-nani	Kwezi	K6	Kopa-neng	Simun-ye	Bamba-nani	Kwezi	K6	Kopa-neng	Simun-ye	Bamba-nani	Kwezi	K6
<b>Kroondal</b>	Unit															
Advanced	(m)	504	110	460	437	455	421	480	655	601	352	602	172	627	348	519
Advanced on reef	(m)	450	-	260	332	455	373	-	578	382	337	165	111	595	125	387
Height	(cm)	241	291	218	223	238	246	356	211	205	233	247	217	207	217	235
Average value	(g/t)	2.2	-	1.4	2.4	2.3	2.0	-	2.3	2.1	2.6	2.3	2.7	3.0	3.0	2.3
	(cm.g/t)	538	-	309	525	540	496	-	474	436	600	571	594	621	655	538

SA gold operations		Mar 2021 quarter			Dec 2020 quarter			Mar 2020 quarter		
		Carbon leader	Main	VCR	Carbon leader	Main	VCR	Carbon leader	Main	VCR
<b>Driefontein</b>	Unit									
Advanced	(m)	759	136	1,136	940	275	1,406	840	230	890
Advanced on reef	(m)	80	43	366	262	127	273	147	92	78
Channel width	(cm)	18	72	97	50	57	77	95	53	106
Average value	(g/t)	18.4	9.9	43.2	19.8	10.0	45.8	10.3	11.2	10.6
	(cm.g/t)	324	709	4,202	992	567	3,507	975	590	1,119

SA gold operations		Mar 2021 quarter				Dec 2020 quarter				Mar 2020 quarter			
		Kloof	Main	Libanon	VCR	Kloof	Main	Libanon	VCR	Kloof	Main	Libanon	VCR
<b>Kloof</b>	Unit												
Advanced	(m)	1,197	430		1,241	1,389	546		1,429	1,184	476	67	1,450
Advanced on reef	(m)	245	142		165	349	186		164	209	56	47	227
Channel width	(cm)	167	61		106	152	96		102	109	116	178	95
Average value	(g/t)	8.3	15.7		16.6	7.2	11.6		17.6	7.0	10.9	6.1	8.6
	(cm.g/t)	1,393	959		1,761	1,097	1,112		1,785	763	1,271	1,089	814

SA gold operations		Mar 2021 quarter		Dec 2020 quarter		Mar 2020 quarter	
		Beatrix	Kalkoen-krans	Beatrix	Kalkoen-krans	Beatrix	Kalkoen-krans
<b>Beatrix</b>	Unit						
Advanced	(m)	2,799	105	2,708	154	3,150	159
Advanced on reef	(m)	597	35	914	94	1,040	70
Channel width	(cm)	134	160	145	180	169	137
Average value	(g/t)	7.4	5.9	9.8	7.5	9.9	17.2
	(cm.g/t)	993	947	1,429	1,348	1,681	2,362

## ADMINISTRATION AND CORPORATE INFORMATION

### SIBANYE STILLWATER LIMITED (SIBANYE-STILLWATER)

Incorporated in the Republic of South Africa

Registration number 2014/243852/06  
Share code: SSW and SBSW  
Issuer code: SSW  
ISIN: ZAE000259701

### LISTINGS

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NYSE: SBSW

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Neal Froneman (CEO)  
Charl Keyter (CFO)  
Timothy Cumming\*  
Savannah Danson\*  
Dr Elaine Dorward-King\*  
Harry Kenyon-Slaney\*  
Richard Menell\*<sup>^</sup>  
Nkosemntu Nika\*  
Keith Rayner\*  
Susan van der Merwe\*  
Jeremiah Vilakazi\*  
Sindiswa Zilwa\*<sup>#</sup>

\* Independent non-executive  
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## FORWARD-LOOKING STATEMENTS

The information in this report may contain forward-looking statements within the meaning of the “safe harbour” provisions of the United States Private Securities Litigation Reform Act of 1995. These forward-looking statements, including, among others, those relating to Sibanye Stillwater Limited's (“Sibanye-Stillwater” or the “Group”) financial positions, business strategies, plans and objectives of management for future operations, are necessarily estimates reflecting the best judgment of the senior management and directors of Sibanye-Stillwater and involve a number of risks and uncertainties that could cause actual results to differ materially from those suggested by the forward-looking statements. As a consequence, these forward-looking statements should be considered in light of various important factors, including those set forth in this report.

All statements other than statements of historical facts included in this report may be forward-looking statements. Forward-looking statements also often use words such as “will”, “forecast”, “potential”, “estimate”, “expect”, “plan”, “anticipate” and words of similar meaning. By their nature, forward-looking statements involve risk and uncertainty because they relate to future events and circumstances and should be considered in light of various important factors, including those set forth in this disclaimer. Readers are cautioned not to place undue reliance on such statements.

The important factors that could cause Sibanye-Stillwater's actual results, performance or achievements to differ materially from estimates or projections contained in the forward-looking statements include, without limitation, Sibanye-Stillwater's future financial position, plans, strategies, objectives, capital expenditures, projected costs and anticipated cost savings, financing plans, debt position and ability to reduce debt leverage; economic, business, political and social conditions in South Africa, Zimbabwe, the United States and elsewhere; plans and objectives of management for future operations; Sibanye-Stillwater's ability to obtain the benefits of any streaming arrangements or pipeline financing; the ability of Sibanye-Stillwater to comply with loan and other covenants and restrictions and difficulties in obtaining additional financing or refinancing; Sibanye-Stillwater's ability to service its bond instruments; changes in assumptions underlying Sibanye-Stillwater's estimation of its current mineral reserves; any failure of a tailings storage facility; the ability to achieve anticipated efficiencies and other cost savings in connection with, and the ability to successfully integrate, past, ongoing and future acquisitions, as well as at existing operations; the ability of Sibanye-Stillwater to complete any ongoing or future acquisitions; the success of Sibanye-Stillwater's business strategy and exploration and development activities; the ability of Sibanye-Stillwater to comply with requirements that it operate in ways that provide progressive benefits to affected communities; changes in the market price of gold and PGMs; the occurrence of hazards associated with underground and surface mining; any further downgrade of South Africa's credit rating; a challenge regarding the title to any of Sibanye-Stillwater's properties by claimants to land under restitution and other legislation; Sibanye-Stillwater's ability to implement its strategy and any changes thereto; the occurrence of labour disruptions and industrial actions; the availability, terms and deployment of capital or credit; changes in the imposition of regulatory costs and relevant government regulations, particularly environmental, tax, health and safety regulations and new legislation affecting water, mining, mineral rights and business ownership, including any interpretation thereof which may be subject to dispute; the outcome and consequence of any potential or pending litigation or regulatory proceedings or environmental, health or safety issues; the concentration of all final refining activity and a large portion of Sibanye-Stillwater's PGM sales from mine production in the United States with one entity; the identification of a material weakness in disclosure and internal controls over financial reporting; the effect of US tax reform legislation on Sibanye-Stillwater and its subsidiaries; the effect of South African Exchange Control Regulations on Sibanye-Stillwater's financial flexibility; operating in new geographies and regulatory environments where Sibanye-Stillwater has no previous experience; power disruptions, constraints and cost increases; supply chain shortages and increases in the price of production inputs; the regional concentration of Sibanye-Stillwater's operations; fluctuations in exchange rates, currency devaluations, inflation and other macro-economic monetary policies; the occurrence of temporary stoppages of mines for safety incidents and unplanned maintenance; Sibanye-Stillwater's ability to hire and retain senior management or sufficient technically skilled employees, as well as its ability to achieve sufficient representation of historically disadvantaged South Africans in its management positions; failure of Sibanye-Stillwater's information technology and communications systems; the adequacy of Sibanye-Stillwater's insurance coverage; social unrest, sickness or natural or man-made disaster at informal settlements in the vicinity of some of Sibanye-Stillwater's South African-based operations; and the impact of HIV, tuberculosis and the spread of other contagious diseases, such as the coronavirus disease (COVID-19). Further details of potential risks and uncertainties affecting Sibanye-Stillwater are described in Sibanye-Stillwater's filings with the Johannesburg Stock Exchange and the United States Securities and Exchange Commission, including the Integrated Annual Report 2020 and the Annual Report on Form 20-F for the fiscal year ended 31 December 2020.

These forward-looking statements speak only as of the date of the content. Sibanye-Stillwater expressly disclaims any obligation or undertaking to update or revise any forward-looking statement (except to the extent legally required). These forward-looking statements have not been reviewed or reported on by the Group's external auditors.